

NERACA COMPARATIF KONSOLIDASI (HOLDING COMPANY)

| URAIAN                                    | PT. TERNATE BB       |                      | APOTEK BB          |          | PT. ALGA KASTELA BB  |                      | PT. BPRS              |                        | HOLDING KONSOLIDASI   |                        |
|-------------------------------------------|----------------------|----------------------|--------------------|----------|----------------------|----------------------|-----------------------|------------------------|-----------------------|------------------------|
|                                           | 2018                 | 2019                 | 2018               | 2019     | 2018                 | 2019                 | 2018                  | 2019                   | 2018                  | 2019                   |
|                                           | Rp.                  | Rp.                  | Rp.                | Rp.      | Rp.                  | Rp.                  | Rp.                   | Rp.                    | Rp.                   | Rp.                    |
| <b>ASET</b>                               |                      |                      |                    |          |                      |                      |                       |                        |                       |                        |
| Kas dan Setara Kas                        | 1,892,005            | 2,237,782            | 21,822,877         | -        | 183,101,683          | 34,172,096           | 1,022,896,650         | 1,056,902,950          | 1,229,713,215         | 1,093,312,828          |
| Bank                                      | 38,147,908           | 46,996,474           | 12,533,264         | -        | 164,644,742          | 154,787,534          | -                     | 3,010,922,682          | 215,325,913           | 3,212,706,689          |
| Giro                                      | -                    | -                    | -                  | -        | -                    | -                    | 19,964,239,306        | 26,327,449,612         | 19,964,239,306        | 26,327,449,612         |
| Deposito                                  | -                    | -                    | -                  | -        | -                    | -                    | 12,657,807,276        | 5,140,000,000          | 12,657,807,276        | 5,140,000,000          |
| Piutang Usaha                             | 374,627,877          | 302,766,554          | -                  | -        | -                    | -                    | 51,161,828,056        | 69,810,830,241         | 51,536,455,933        | 70,113,596,795         |
| Akumulasi Penyisihan                      | (66,859,000)         | (474,348,402)        | -                  | -        | -                    | -                    | (830,097,574)         | (1,358,739,822)        | (896,956,574)         | (1,833,088,224)        |
| Piutang Lain-Lain                         | 104,050,000          | 114,800,000          | -                  | -        | -                    | 57,480,856           | -                     | -                      | 104,050,000           | 172,280,856            |
| Piutang Hubungan Istimewa                 | -                    | -                    | -                  | -        | -                    | -                    | -                     | -                      | -                     | -                      |
| Pajak Dibayar Dimuka                      | -                    | -                    | 3,551,500          | -        | 2,070,000            | -                    | -                     | -                      | 5,621,500             | -                      |
| Panjar dan Uang Muka Pembelian            | 65,753,285           | 121,675,400          | -                  | -        | -                    | 9,718,000            | -                     | -                      | 65,753,285            | 131,393,400            |
| Beban/Sewa Dibayar Dimuka                 | 100,000,000          | 165,753,285          | -                  | -        | -                    | -                    | -                     | -                      | 100,000,000           | 165,753,285            |
| Akumulasi Amortisasi Sewa Dbyr Dimuka     | (100,000,000)        | (100,000,000)        | -                  | -        | -                    | -                    | -                     | -                      | (100,000,000)         | (100,000,000)          |
| Pendapatan Yang Masih Harus Diterima      | -                    | -                    | -                  | -        | -                    | -                    | 388,064,750           | -                      | 388,064,750           | -                      |
| Persediaan                                | 28,750,000           | 373,134,609          | 67,473,436         | -        | 251,261,000          | 221,563,000          | -                     | 36,217,500             | 347,484,436           | 630,915,109            |
| Aktiva Lancar Lainnya                     | -                    | -                    | -                  | -        | -                    | -                    | -                     | 478,428,400            | -                     | 478,428,400            |
| Pendapatan Diterima Dimuka                | -                    | -                    | -                  | -        | -                    | -                    | -                     | -                      | -                     | -                      |
| Investasi Jangka Panjang/Penyertaan Modal | -                    | 3,200,000,000        | -                  | -        | -                    | -                    | -                     | -                      | -                     | 3,200,000,000          |
| Aset Tetap                                | 1,671,584,305        | 2,032,935,055        | 520,459,012        | -        | 846,566,200          | 854,146,363          | 1,946,287,250         | 2,316,746,850          | 4,984,896,767         | 5,203,828,268          |
| Akumulasi Penyusutan Aset Tetap           | (135,435,504)        | (371,639,931)        | (109,230,159)      | -        | (103,689,525)        | (210,270,218)        | (739,828,435)         | (1,041,069,603)        | (1,088,183,623)       | (1,622,979,752)        |
| Aset Tetap Tidak Berwujud                 | 26,135,000           | 26,135,000           | 17,700,000         | -        | -                    | -                    | -                     | -                      | 43,835,000            | 26,135,000             |
| Akumulasi Penyusutan Aset Tdk Berwujud    | (8,711,667)          | (17,090,000)         | (13,766,667)       | -        | -                    | -                    | -                     | -                      | (22,478,333)          | (17,090,000)           |
| Investasi Jangka Panjang                  | -                    | -                    | -                  | -        | -                    | 168,571,350          | -                     | -                      | -                     | 168,571,350            |
| <b>JUMLAH ASET</b>                        | <b>2,099,934,210</b> | <b>5,423,355,825</b> | <b>520,543,263</b> | <b>-</b> | <b>1,343,954,100</b> | <b>1,290,168,981</b> | <b>85,571,197,279</b> | <b>105,777,688,810</b> | <b>89,535,628,854</b> | <b>112,491,213,617</b> |
| <b>KEWAJIBAN DAN EKUITAS</b>              |                      |                      |                    |          |                      |                      |                       |                        |                       |                        |
| <b>KEWAJIBAN</b>                          |                      |                      |                    |          |                      |                      |                       |                        |                       |                        |
| Utang Usaha                               | 53,599,000           | 191,143,860          | -                  | -        | -                    | -                    | 15,454,116,535        | -                      | 15,507,715,535        | 191,143,860            |
| Utang Pajak                               | 12,544,860           | -                    | -                  | -        | -                    | 75,710,000           | -                     | -                      | 12,544,860            | 75,710,000             |
| Utang Jangka Pendek Lainnya               | -                    | -                    | -                  | -        | -                    | -                    | 28,719,165,093        | 6,434,841,967          | 28,719,165,093        | 6,434,841,967          |
| Utang Jangka Panjang                      | -                    | -                    | -                  | -        | -                    | -                    | 24,709,648,300        | 77,960,221,881         | 24,709,648,300        | 77,960,221,881         |
| Dana Cadangan                             | -                    | -                    | -                  | -        | -                    | -                    | 174,441,109           | 90,386,052             | 174,441,109           | 90,386,052             |
| Beban Yang Masih Harus Dibayar            | 79,055,300           | 167,024,000          | 6,500,000          | -        | 67,660,000           | 56,540,000           | -                     | -                      | 153,215,300           | 223,564,000            |
| <b>Jumlah Kewajiban</b>                   | <b>145,199,160</b>   | <b>358,167,860</b>   | <b>6,500,000</b>   | <b>-</b> | <b>67,660,000</b>    | <b>132,250,000</b>   | <b>69,057,371,037</b> | <b>84,485,449,900</b>  | <b>69,276,730,197</b> | <b>84,975,867,760</b>  |
| <b>EKUITAS</b>                            |                      |                      |                    |          |                      |                      |                       |                        |                       |                        |
| Modal Disetor                             | 4,983,834,473        | 9,983,834,473        | 849,779,400        | -        | 5,960,000,000        | 7,160,000,000        | 13,965,000,000        | 18,715,000,000         | 25,758,613,873        | 35,858,834,473         |
| Laba Ditahan                              | -                    | -                    | -                  | -        | -                    | -                    | -                     | -                      | -                     | -                      |
| Laba (Rugi) Tahun Lalu                    | (1,437,244,951)      | (3,034,657,573)      | (221,667,169)      | -        | (2,928,742,828)      | (4,710,272,650)      | -                     | -                      | (4,587,654,948)       | (7,744,930,223)        |
| Laba (Rugi) Tahun Berjalan                | (1,591,854,472)      | (1,883,988,935)      | (114,068,968)      | -        | (1,754,963,075)      | (1,291,808,369)      | 2,548,826,242         | 2,577,238,910          | (912,060,273)         | (598,558,394)          |
| <b>Jumlah Ekuitas</b>                     | <b>1,954,735,050</b> | <b>5,065,187,965</b> | <b>514,043,263</b> | <b>-</b> | <b>1,276,294,098</b> | <b>1,157,918,981</b> | <b>16,513,826,242</b> | <b>21,292,238,910</b>  | <b>20,258,898,656</b> | <b>27,515,345,856</b>  |
| <b>JUMLAH KEWAJIBAN DAN EKUITAS</b>       | <b>2,099,934,210</b> | <b>5,423,355,825</b> | <b>520,543,263</b> | <b>-</b> | <b>1,343,954,100</b> | <b>1,290,168,981</b> | <b>85,571,197,279</b> | <b>105,777,688,810</b> | <b>89,535,628,854</b> | <b>112,491,213,617</b> |

Mengetahui / Menyetujui  
H. Diadid Radjini  
Komisaris Utama  
Amal Abd. Rahman, SH.MM  
Komisaris  
PT. TERNATE BAHARI BERESAN

Ternate, 31 Desember 2019  
Direksi  
M. Ramdhani Abubakar  
Direktur Utama  
PT. TERNATE BAHARI BERESAN

LAPORAN LABA RUGI COMPARATIF KONSOLIDASI (HOLDING COMPANY)

| NO    | URAIAN                                | PT. TERNATE BB  |                 |               | APOTEK BB       |                 |                 | PT. ALGA KASTELA BB |                 |                  | PT. BPRS |      |      | HOLDING KONSOLIDASI |      |  |
|-------|---------------------------------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|---------------------|-----------------|------------------|----------|------|------|---------------------|------|--|
|       |                                       | 2018            | 2019            | 2018          | 2019            | 2018            | 2019            | 2018                | 2019            | 2018             | 2019     | 2018 | 2019 | 2018                | 2019 |  |
|       |                                       | Rp.             | Rp.             | Rp.           | Rp.             | Rp.             | Rp.             | Rp.                 | Rp.             | Rp.              | Rp.      | Rp.  | Rp.  | Rp.                 | Rp.  |  |
| I.    | Pendapatan Operasional :              |                 |                 |               |                 |                 |                 |                     |                 |                  |          |      |      |                     |      |  |
|       | 1. Pendapatan Operasional             | 4,740,459,000   | 3,210,262,865   | 128,233,000   | 455,177,500     | 425,152,250     | 6,586,402,052   | 11,905,039,693      | 11,910,271,552  | 15,540,454,808   |          |      |      |                     |      |  |
|       | 2. Pendapatan Operasional Lainnya     | -               | -               | -             | -               | -               | 589,109,062     | 248,292,447         | 589,109,062     | 248,292,447      |          |      |      |                     |      |  |
|       | Jum. Pendapatan Penjualan             | 4,740,459,000   | 3,210,262,865   | 128,233,000   | 455,177,500     | 425,152,250     | 7,175,511,114   | 12,153,332,140      | 12,499,380,614  | 15,788,747,255   |          |      |      |                     |      |  |
| II.   | Harga Pokok Penjualan                 | 4,555,189,607   | 3,072,500,598   | 94,917,886    | 1,097,062,963   | 680,727,247     | -               | -                   | 5,747,170,456   | 3,753,227,845    |          |      |      |                     |      |  |
| III.  | Margin Laba Penjualan                 | 185,269,393     | 137,762,267     | 33,315,114    | (641,885,463)   | (255,574,997)   | 12,153,332,140  | (423,300,956)       | 12,035,519,410  | 12,035,519,410   |          |      |      |                     |      |  |
| IV.   | Pendapatan Operasional Lain-lain      | 146,848,500     | 5,488,757       | -             | -               | -               | -               | -                   | -               | 5,488,757        |          |      |      |                     |      |  |
| V.    | Beban Operasional :                   |                 |                 |               |                 |                 |                 |                     |                 |                  |          |      |      |                     |      |  |
|       | 1. Beban Penjualan dan Pemasaran      | -               | -               | -             | (13,000,000)    | -               | -               | -                   | (13,000,000)    | -                |          |      |      |                     |      |  |
|       | 2. Beban SDM                          | (598,103,331)   | (553,629,320)   | (72,933,000)  | (628,882,500)   | (391,094,000)   | (1,676,552,689) | (1,770,674,885)     | (2,976,471,520) | (2,715,398,205)  |          |      |      |                     |      |  |
|       | 3. Beban Administrasi dan Umum        | (234,443,326)   | (451,603,200)   | (8,145,600)   | (347,074,097)   | (611,948,368)   | (2,124,321,865) | (6,880,091,902)     | (2,713,984,888) | (7,943,643,470)  |          |      |      |                     |      |  |
|       | 4. Beban Perbaikan dan Pemeliharaan   | (380,000)       | (139,038,043)   | -             | (23,549,300)    | (23,253,000)    | (19,989,000)    | (37,615,900)        | (43,918,300)    | (199,906,943)    |          |      |      |                     |      |  |
|       | 5. Beban Penghapusan Piutang dan Aset | (763,640,159)   | (215,340,000)   | -             | -               | -               | -               | -                   | (763,640,159)   | -                |          |      |      |                     |      |  |
|       | 6. Beban Operasional Lainnya          | (13,205,500)    | (215,340,000)   | -             | -               | -               | -               | -                   | (17,646,700)    | (236,066,200)    |          |      |      |                     |      |  |
|       | 7. Beban Sewa                         | (100,000,000)   | (5,584,000)     | -             | -               | -               | -               | -                   | (100,000,000)   | (5,584,000)      |          |      |      |                     |      |  |
|       | 8. Beban Kerugian Produk Expiredate   | (11,435,750)    | -               | (23,668,915)  | -               | -               | -               | -                   | (35,104,665)    | -                |          |      |      |                     |      |  |
|       | 9. Beban Penyisihan Piutang           | (66,859,000)    | (407,489,402)   | -             | -               | -               | -               | -                   | (66,859,000)    | (407,489,402)    |          |      |      |                     |      |  |
|       | 10. Beban Penyusutan Aset             | (144,147,171)   | (244,582,761)   | (42,767,428)  | (103,689,525)   | (16,914,646)    | (874,522,076)   | (1,528,458,839)     | (1,165,126,200) | (1,789,956,246)  |          |      |      |                     |      |  |
|       | Jum. Beban Operasional                | (1,932,214,237) | (2,017,266,726) | (147,514,943) | (1,116,195,422) | (1,043,210,014) | (4,699,826,830) | (10,237,567,726)    | (7,895,751,432) | (13,298,044,466) |          |      |      |                     |      |  |
| VI.   | Laba (Rugi) Operasional               | (1,600,096,344) | (1,874,015,702) | (114,199,829) | (1,758,080,885) | (1,298,785,011) | 2,475,684,284   | 1,915,764,414       | (996,692,774)   | (1,257,036,298)  |          |      |      |                     |      |  |
| VII.  | Pendapatan Non Operasional            | 12,070,062      | 15,187,172      | 163,862       | 4,333,874       | 9,549,500       | 85,771,308      | 698,575,423         | 102,339,107     | 723,312,096      |          |      |      |                     |      |  |
| VIII. | Beban Non Operasional                 | (3,828,191)     | (25,160,405)    | (33,001)      | (1,216,065)     | (2,572,853)     | (12,629,350)    | (37,100,928)        | (17,706,606)    | (64,834,191)     |          |      |      |                     |      |  |
| IX.   | Laba (Rugi) Sebelum Pajak             | (1,591,854,472) | (1,883,988,935) | (114,068,968) | (1,754,963,075) | (1,291,808,369) | 2,548,826,242   | 2,577,238,910       | (912,060,273)   | (598,558,394)    |          |      |      |                     |      |  |
| X.    | Pajak Penghasilan                     | -               | -               | -             | -               | -               | -               | -                   | -               | -                |          |      |      |                     |      |  |
| XI.   | Laba (Rugi) Neto                      | (1,591,854,472) | (1,883,988,935) | (114,068,968) | (1,754,963,075) | (1,291,808,369) | 2,548,826,242   | 2,577,238,910       | (912,060,273)   | (598,558,394)    |          |      |      |                     |      |  |

Komisaris Utama  
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**NERACA**  
*Bulan Desember 2019*  
**LAPORAN KONSOLIDASI**

| NAMA PERKIRAAN                          | BULAN<br>INI             | BULAN<br>LALU            | NAIK (TURUN)             |                |
|-----------------------------------------|--------------------------|--------------------------|--------------------------|----------------|
|                                         |                          |                          | Jumlah                   | %              |
| <b>AKTIVA</b>                           |                          |                          |                          |                |
| <b>AKTIVA LANCAR</b>                    |                          |                          |                          |                |
| <b>Kas Dan Bank</b>                     |                          |                          |                          |                |
| Kas Besar                               | 16.155.253.129,94        | 11.160.127.729,94        | 4.995.125.400,00         | 44,75          |
| Rekening Giro Bank Mandiri              | 435.060.872,23           | 435.060.872,23           | ( 0,00)                  | 0,00           |
| Rekening Giro Bni 46                    | ( 10.391.899.307,74)     | ( 5.244.235.715,74)      | ( 5.147.663.592,00)      | 98,15          |
| Rekening Giro Bpdm                      | ( 1.412.101.920,95)      | ( 1.412.101.920,95)      | 0,00                     | 0,00           |
| Rekening Giro Bri                       | 0,00                     | 0,00                     | 0,00                     | -              |
| Bank Bprs                               | 58.322.808,00            | 58.322.808,00            | 0,00                     | 0,00           |
| Kas Kecil                               | 5.000.000,00             | 5.000.000,00             | 0,00                     | 0,00           |
| <b>Jumlah Kas Dan Bank</b>              | <b>4.849.635.581,48</b>  | <b>5.002.173.773,48</b>  | <b>( 152.538.192,00)</b> | <b>( 3,04)</b> |
| <b>Piutang Usaha</b>                    |                          |                          |                          |                |
| Sosial                                  | 558.192.000,00           | 602.759.500,00           | ( 44.567.500,00)         | ( 7,39)        |
| Rumah Tangga                            | 5.938.204.659,00         | 5.908.775.409,00         | 29.429.250,00            | 0,49           |
| Instansi Pemerintah                     | 6.682.018.500,00         | 6.733.080.650,00         | ( 51.062.150,00)         | ( 0,75)        |
| Niaga Kecil                             | 1.260.126.650,00         | 1.258.635.650,00         | 1.491.000,00             | 0,11           |
| Niaga Besar                             | 898.730.500,00           | 864.612.750,00           | 34.117.750,00            | 3,94           |
| Industri Kecil                          | 140.351.250,00           | 140.351.250,00           | 0,00                     | 0,00           |
| Industri Besar                          | 383.020.250,00           | 383.020.250,00           | 0,00                     | 0,00           |
| Pelabuhan                               | 56.062.550,00            | 56.021.550,00            | 41.000,00                | 0,07           |
| Tangki Air                              | 30.888.700,00            | 30.888.700,00            | 0,00                     | 0,00           |
| Rekening Air Lainnya (amdk)             | 84.410.003,00            | 84.410.003,00            | 0,00                     | 0,00           |
| Piutang Rekening Non Air Sambungan Baru | 98.056.038,00            | 97.456.038,00            | 600.000,00               | 0,61           |
| Piutang Rekening Air (tunggakan)        | 6.006.166,00             | 6.006.166,00             | 0,00                     | 0,00           |
| Piutang Rekening Non Air Lainnya        | 0,00                     | 0,00                     | 0,00                     | -              |
| Penyisihan Piutang Rekening Air         | ( 1.519.448.724,23)      | ( 1.519.448.724,23)      | 0,00                     | 0,00           |
| <b>Jumlah Piutang Usaha</b>             | <b>14.616.618.541,77</b> | <b>14.646.569.191,77</b> | <b>( 29.950.650,00)</b>  | <b>( 0,20)</b> |
| <b>Piutang Lain-lain</b>                |                          |                          |                          |                |
| Piutang Lain-lain Non Usaha             | 0,00                     | 0,00                     | 0,00                     | -              |
| <b>Jumlah Piutang Lain-lain</b>         | <b>0,00</b>              | <b>0,00</b>              | <b>0,00</b>              | <b>-</b>       |
| <b>Persediaan</b>                       |                          |                          |                          |                |
| Kaporit                                 | 7.586.700,00             | 28.203.450,00            | ( 20.616.750,00)         | ( 73,10)       |
| Bahan Bakar & Minyak Pelumas            | 0,00                     | 0,00                     | 0,00                     | -              |
| Pipa - Pipa                             | 453.559.607,80           | 540.126.907,80           | ( 86.567.300,00)         | ( 16,02)       |
| Meter Air                               | 928.367.968,00           | 1.003.679.846,00         | ( 75.311.878,00)         | ( 7,50)        |
| Accessories Pipa                        | 1.178.942.883,00         | 1.031.798.696,00         | 147.144.187,00           | 14,26          |
| Suku Cadang Lainnya                     | 4.097.129.045,00         | 4.207.534.395,00         | ( 110.405.350,00)        | ( 2,62)        |
| <b>Jumlah Persediaan</b>                | <b>6.665.586.203,80</b>  | <b>6.811.343.294,80</b>  | <b>( 145.757.091,00)</b> | <b>( 2,13)</b> |
| <b>Pembayaran Dimuka</b>                |                          |                          |                          |                |
| Biaya Dibayar Dimuka                    | 66.688.650,00            | 66.688.650,00            | 0,00                     | 0,00           |
| Uang Muka Operasi                       | 100.000.000,00           | 100.000.000,00           | 0,00                     | 0,00           |
| Uang Muka Perjalanan Dinas              | 0,00                     | 0,00                     | 0,00                     | -              |
| Uang Muka Pengobatan                    | 0,00                     | 0,00                     | 0,00                     | -              |
| Uang Muka Kerja Lainnya                 | 90.126.500,00            | 90.126.500,00            | 0,00                     | 0,00           |
| Uang Muka Pembelian Lokal               | 4.500.000,00             | 4.500.000,00             | 0,00                     | 0,00           |
| Pph. Ps. 21                             | 9.563.944,00             | 9.563.944,00             | 0,00                     | 0,00           |
| Uang Muka Bea Materai                   | 5.563.000,00             | 5.563.000,00             | 0,00                     | 0,00           |
| Rupa-rupa Pembayaran Dimuka Lainnya     | 0,00                     | 0,00                     | 0,00                     | -              |
| <b>Jumlah Pembayaran Dimuka</b>         | <b>276.442.094,00</b>    | <b>276.442.094,00</b>    | <b>0,00</b>              | <b>0,00</b>    |
| <b>JUMLAH AKTIVA LANCAR</b>             | <b>26.408.282.421,04</b> | <b>26.736.528.354,05</b> | <b>( 328.245.933,00)</b> | <b>( 1,22)</b> |

| NAMA PERKIRAAN                                | BULAN<br>INI             | BULAN<br>LALU            | NAIK (TURUN)          |             |
|-----------------------------------------------|--------------------------|--------------------------|-----------------------|-------------|
|                                               |                          |                          | Jumlah                | %           |
| <b>AKTIVA TETAP</b>                           |                          |                          |                       |             |
| <b>Aktiva Tetap Produktif</b>                 |                          |                          |                       |             |
| Tanah Dan Hak Atas Tanah                      | 3.233.204.756,21         | 3.233.204.756,21         | 0,00                  | 0,00        |
| Bangunan Dan Perbaikannya                     | 1.086.994.420,00         | 1.086.994.420,00         | 0,00                  | 0,00        |
| Reservoir Penampungan Air                     | 1.337.231.933,96         | 1.337.231.933,96         | 0,00                  | 0,00        |
| Talud Dan Jalan                               | 748.942.631,44           | 748.942.631,44           | 0,00                  | 0,00        |
| Sumur-sumur                                   | 4.018.995.647,79         | 4.018.995.647,79         | 0,00                  | 0,00        |
| Instalasi Sumber Air Lainnya                  | 40.000.000,00            | 40.000.000,00            | 0,00                  | 0,00        |
| Bangunan Dan Perbaikannya                     | 966.411.086,77           | 966.411.086,77           | 0,00                  | 0,00        |
| Pembangkit Tenaga Listrik Dan Penambahan Daya | 5.135.419.326,80         | 5.103.576.326,80         | 31.843.000,00         | 0,62        |
| Peralatan Pompa                               | 17.570.079.352,29        | 17.474.777.610,29        | 95.301.742,00         | 0,54        |
| Penbangkit Tenaga Listrik Amdk                | 3.038.120,00             | 3.038.120,00             | 0,00                  | 0,00        |
| Instalasi Perpompaan Lainnya                  | 7.610.179.747,00         | 7.592.114.747,00         | 18.065.000,00         | 0,23        |
| Bangunan Dan Perbaikannya                     | 403.055.825,00           | 403.055.825,00           | 0,00                  | 0,00        |
| Alat - Alat Pengolahan Air                    | 169.192.500,00           | 169.192.500,00           | 0,00                  | 0,00        |
| Reservoir / Penampungan Air                   | 1.331.864.979,00         | 1.331.864.979,00         | 0,00                  | 0,00        |
| Instalasi Pengolahan Amdk                     | 475.586.250,00           | 475.586.250,00           | 0,00                  | 0,00        |
| Instalasi Pengolahan Air Lainnya              | 112.482.735,00           | 112.482.735,00           | 0,00                  | 0,00        |
| Bangunan Dan Perbaikannya                     | 29.822.000,00            | 29.822.000,00            | 0,00                  | 0,00        |
| Pemasangan Gate Valve                         | 966.378.370,00           | 966.378.370,00           | 0,00                  | 0,00        |
| Pipa Transmisi Dan Distribusi                 | 32.478.266.738,09        | 32.446.218.738,09        | 32.048.000,00         | 0,09        |
| Pipa Dinas                                    | 3.101.353.652,00         | 3.101.353.652,00         | 0,00                  | 0,00        |
| Meter Air Yang Terpasang                      | 16.172.883.675,74        | 15.965.487.899,74        | 207.395.776,00        | 1,29        |
| Meter Air Induk (sumur)                       | 177.768.850,00           | 177.768.850,00           | 0,00                  | 0,00        |
| Saluran Air Pemadam Kebakaran                 | 86.138.515,00            | 86.138.515,00            | 0,00                  | 0,00        |
| Jembatan Pipa                                 | 1.369.888.886,97         | 1.369.888.886,97         | 0,00                  | 0,00        |
| Instalasi Transmisi Dan Distribusi Lainnya    | 6.305.408.119,53         | 6.305.408.119,53         | 0,00                  | 0,00        |
| Bangunan Kantor                               | 1.159.774.600,00         | 1.159.774.600,00         | 0,00                  | 0,00        |
| Bangunan Air Minum Dalam Kemasan (amdk)       | 406.054.000,00           | 406.054.000,00           | 0,00                  | 0,00        |
| Bangunan Bengkel/panel/genset                 | 515.962.000,00           | 515.962.000,00           | 0,00                  | 0,00        |
| Bangunan Rumah Dinas                          | 1.174.666.350,00         | 1.174.666.350,00         | 0,00                  | 0,00        |
| Alat-alat Perencanaan (alti Meter)            | 6.085.490,00             | 6.085.490,00             | 0,00                  | 0,00        |
| Alat - Alat Laboratorium                      | 82.170.000,00            | 82.170.000,00            | 0,00                  | 0,00        |
| Alat-alat Perhubungan / Telekomunikasi        | 300.703.000,00           | 300.703.000,00           | 0,00                  | 0,00        |
| Alat-alat Perbengkelan                        | 15.639.300,00            | 15.639.300,00            | 0,00                  | 0,00        |
| Rupa-rupa Alat Dan Perlengkapan Lain          | 356.892.379,00           | 333.055.379,00           | 23.837.000,00         | 7,15        |
| Kendaraan Dinas Roda 2 (dua )                 | 566.967.642,00           | 543.667.642,00           | 23.300.000,00         | 4,28        |
| Kendaraan Dinas Roda 4 (empat)                | 1.393.479.849,00         | 1.393.479.849,00         | 0,00                  | 0,00        |
| Kendaraan/mobil Tangki Air                    | 1.765.749.113,80         | 1.765.749.113,80         | 0,00                  | 0,00        |
| Kendaraan Angkutan Lainnya                    | 40.095.000,00            | 40.095.000,00            | 0,00                  | 0,00        |
| Meubelair Kantor                              | 94.667.850,00            | 94.667.850,00            | 0,00                  | 0,00        |
| Lemari, Kursi, Meja Dll                       | 482.566.293,00           | 480.289.293,00           | 2.277.000,00          | 0,47        |
| Mesin-mesin Kantor                            | 150.558.000,00           | 150.558.000,00           | 0,00                  | 0,00        |
| Mesin Ketik                                   | 3.016.875,00             | 3.016.875,00             | 0,00                  | 0,00        |
| Kalkulator Dan Kas Register                   | 11.415.000,00            | 11.415.000,00            | 0,00                  | 0,00        |
| Komputer (hard Ware Dan Soft Ware)            | 1.092.858.018,00         | 1.092.858.018,00         | 0,00                  | 0,00        |
| Rupa-rupa Inventaris/perabot Kantor Lain      | 365.320.556,00           | 365.320.556,00           | 0,00                  | 0,00        |
| Peralatan Audio Video/alat Perekam            | 93.018.970,00            | 93.018.970,00            | 0,00                  | 0,00        |
| Penyejuk Ruangan (ac)                         | 731.046.150,00           | 731.046.150,00           | 0,00                  | 0,00        |
| Akumulasi Penyusutan Instalasi Sumber Air     | ( 3.725.284.263,06)      | ( 3.725.284.263,06)      | 0,00                  | 0,00        |
| Akumulasi Penyusutan Instalasi Pompa          | ( 18.783.618.542,65)     | ( 18.783.618.542,65)     | 0,00                  | 0,00        |
| Akumulasi Penyusutan Inst. Pengolahan Air     | ( 1.953.863.344,45)      | ( 1.953.863.344,45)      | 0,00                  | 0,00        |
| Akum.penysusutan Inst. Transmisi & Distribusi | ( 37.996.500.546,58)     | ( 37.996.500.546,58)     | 0,00                  | 0,00        |
| Akumulasi Penyusutan Bangunan                 | ( 2.061.815.327,81)      | ( 2.061.815.327,81)      | 0,00                  | 0,00        |
| Akum.penysusutan Peralatan & Perlengkapan     | ( 984.037.625,26)        | ( 984.037.625,26)        | 0,00                  | 0,00        |
| Akum.penysusutan Kendaraan/alat Pengangkutan  | ( 2.789.883.112,86)      | ( 2.789.883.112,86)      | 0,00                  | 0,00        |
| Akum.penysusutan Inventaris/perabot Kantor    | ( 2.528.529.331,19)      | ( 2.528.529.331,19)      | 0,00                  | 0,00        |
| <b>Jumlah Aktiva Tetap Produktif</b>          | <b>44.915.762.460,53</b> | <b>44.481.694.942,53</b> | <b>434.067.518,00</b> | <b>0,97</b> |
| <b>JUMLAH AKTIVA TETAP</b>                    | <b>44.915.762.460,53</b> | <b>44.481.694.942,53</b> | <b>434.067.518,00</b> | <b>0,97</b> |

| NAMA PERKIRAAN                                                | BULAN<br>INI      | BULAN<br>LALU     | NAIK (TURUN)      |          |
|---------------------------------------------------------------|-------------------|-------------------|-------------------|----------|
|                                                               |                   |                   | Jumlah            | %        |
| <b>AKTIVA LAIN-LAIN</b>                                       |                   |                   |                   |          |
| Aktiva Lain-lain Berwujud                                     | 244.423.300,00    | 244.423.300,00    | 0,00              | 0,00     |
| Aktiva Tetap Lain-lain Dlm Penyelesaian                       | 244.423.300,00    | 244.423.300,00    | 0,00              | 0,00     |
| <b>Jumlah Aktiva Lain-lain Berwujud</b>                       |                   |                   |                   |          |
| Aktiva Tak Berwujud                                           | 1.355.361.615,00  | 1.355.361.615,00  | 0,00              | 0,00     |
| Program Komputerisasi                                         | ( 609.861.614,75) | ( 609.861.614,75) | 0,00              | 0,00     |
| Akumulasi Amortisasi Program Komputerisasi                    | 745.500.000,25    | 745.500.000,25    | 0,00              | 0,00     |
| <b>Jumlah Aktiva Tak Berwujud</b>                             |                   |                   |                   |          |
| <b>JUMLAH AKTIVA LAIN-LAIN</b>                                | 989.923.300,25    | 989.923.300,25    | 0,00              | 0,00     |
| <b>JUMLAH AKTIVA</b>                                          | 72.313.968.181,82 | 72.208.146.596,83 | 105.821.584,99    | 0,14     |
| <b>KEWAJIBAN DAN MODAL</b>                                    |                   |                   |                   |          |
| <b>KEWAJIBAN JANGKA PENDEK</b>                                |                   |                   |                   |          |
| Kewajiban Jangka Pendek                                       |                   |                   |                   |          |
| Utang Usaha                                                   | 652.763.395,00    | 1.181.543.265,00  | ( 528.779.870,00) | ( 44,75) |
| Utang Non Usaha                                               | 388.759.482,00    | 151.120.000,00    | 237.639.482,00    | 157,25   |
| Kewajiban Imbalan Pasca Kerja Jangka Pendek                   | 0,00              | 0,00              | 0,00              | -        |
| Pinjaman Jangka Pendek Lainnya                                | 114.740.000,00    | 167.189.000,00    | ( 52.449.000,00)  | ( 31,37) |
| Utang Pph Pasal 21                                            | ( 920.336,00)     | ( 920.336,00)     | 0,00              | 0,00     |
| Utang Pph Pasal 22                                            | 3,00              | 3,00              | 0,00              | 0,00     |
| Utang Pph Pasal 23                                            | 0,00              | 0,00              | 0,00              | -        |
| Utang Pph Pasal 29                                            | 0,00              | 0,00              | 0,00              | 0,00     |
| Ppn Masukan Yang Ditahan                                      | ( 20.362.024,95)  | ( 20.362.024,95)  | 0,00              | 0,00     |
| Utang Bunga Pinjaman Dalam Negeri                             | 0,05              | 0,05              | 0,00              | 0,00     |
| <b>Jumlah Kewajiban Jangka Pendek</b>                         | 1.134.980.519,10  | 1.478.569.907,10  | ( 343.589.388,00) | ( 23,23) |
| <b>JUMLAH KEWAJIBAN JANGKA PENDEK</b>                         | 1.134.980.519,10  | 1.478.569.907,10  | ( 343.589.388,00) | ( 23,23) |
| <b>KEWAJIBAN JANGKA PANJANG DAN LAIN-LAIN</b>                 |                   |                   |                   |          |
| Kewajiban Jangka Panjang                                      |                   |                   |                   |          |
| Kewajiban Imbalan Pasca Kerja Jangka Panjang                  | 2.651.094.200,00  | 2.651.094.200,00  | 0,00              | 0,00     |
| Pengadaan Aplikasi Komputer Baca Meter Online                 | 40.600.000,00     | 50.750.000,00     | ( 10.150.000,00)  | ( 20,00) |
| Pengadaan Aplikasi Sim Kepegawaian                            | 139.125.000,00    | 150.718.750,00    | ( 11.593.750,00)  | ( 7,69)  |
| <b>Jumlah Kewajiban Jangka Panjang</b>                        | 2.830.819.200,00  | 2.852.562.950,00  | ( 21.743.750,00)  | ( 0,76)  |
| <b>Kewajiban Lain-lain</b>                                    |                   |                   |                   |          |
| Cad. Dana Asuransi                                            | 0,00              | 0,00              | 0,00              | -        |
| Cad. Dana Lainnya                                             | 169.457.689,00    | 314.216.689,00    | ( 144.759.000,00) | ( 46,06) |
| <b>Jumlah Kewajiban Lain-lain</b>                             | 169.457.689,00    | 314.216.689,00    | ( 144.759.000,00) | ( 46,06) |
| <b>JUMLAH KEWAJIBAN JANGKA PANJANG DAN MODAL DAN CADANGAN</b> | 3.000.276.889,00  | 3.166.779.639,00  | ( 166.502.750,00) | ( 5,25)  |
| <b>MODAL DAN CADANGAN</b>                                     |                   |                   |                   |          |
| Modal Dan Cadangan                                            | 1.173.890.153,00  | 1.173.890.153,00  | 0,00              | 0,00     |
| Kekayaan Asal Dana Pembangunan Daerah                         | 60.785.091.119,05 | 60.785.091.119,05 | 0,00              | 0,00     |
| Penyertaan Yang Belum Ditetapkan Statusnya                    | 148.480.200,00    | 148.480.200,00    | 0,00              | 0,00     |
| Modal Hibah                                                   | 5.095.049.240,62  | 5.095.049.240,62  | 0,00              | 0,00     |
| Laba Diatarkan/(akumulasi Rugi Tahun Sebelumnya)              | 976.200.061,06    | 360.286.338,06    | 615.913.723,00    | 170,95   |
| Laba / (rugi) Tahun Berjalan                                  | 68.178.710.773,73 | 67.562.797.050,73 | 615.913.723,00    | 0,91     |
| <b>Jumlah Modal Dan Cadangan</b>                              | 68.178.710.773,73 | 67.562.797.050,73 | 615.913.723,00    | 0,91     |
| <b>JUMLAH MODAL DAN CADANGAN</b>                              |                   |                   |                   |          |
| <b>JUMLAH KEWAJIBAN DAN MODAL</b>                             | 72.313.968.181,83 | 72.208.146.596,83 | 105.821.585,00    | 0,14     |

Ternate, 31 Desember 2019

Diperiksa Oleh  
KABAG. ADMINISTRASI,

*Basri Badjiser*  
BASRI BADJISER, S.Sos, STAH

Disusun Oleh  
KASIE KUANGAN,

*Rusni Somadayo*  
RUSNI SOMADAYO, S.IP



LAPORAN LABA RUGI  
Bulan Desember 2019  
LAPORAN KONSOLIDASI

| BULAN INI        |                  |                   |         | SAMPAI DENGAN BULAN INI                   |                   |                   |                     |
|------------------|------------------|-------------------|---------|-------------------------------------------|-------------------|-------------------|---------------------|
| REALISASI        | ANGGARAN         | LEBIH (KURANG)    | %       | URAIAN                                    | REALISASI         | ANGGARAN          | LEBIH (KURANG)      |
| 4.165.398.850,00 | 4.324.911.241,00 | ( 159.512.391,00) | ( 3,68) | PENDAPATAN USAHA                          | 47.760.832.500,00 | 51.087.746.748,00 | ( 3.326.914.248,00) |
| 414.105.000,00   | 256.745.300,00   | 157.359.700,00    | 61,29   | Pendapatan Penjualan Air                  | 4.869.667.000,00  | 3.021.572.750,00  | 1.848.094.250,00    |
| 0,00             | 0,00             | 0,00              | -       | Harga Air                                 | 38.604.773,00     | 0,00              | 38.604.773,00       |
| 0,00             | 46.000.000,00    | ( 46.000.000,00)  | -       | Pendapatan Amdk                           | 70.735.454,00     | 552.000.000,00    | ( 481.264.546,00)   |
| 8.110.000,00     | 8.110.000,00     | 0,00              | -       | Pendapatan Penjualan Air Lainnya          | 84.233.000,00     | 0,00              | 84.233.000,00       |
| 4.587.613.850,00 | 4.627.656.541,00 | ( 40.042.691,00)  | ( 0,86) | Jumlah Pendapatan Penjualan Air           | 52.824.072.727,00 | 54.661.319.498,00 | ( 1.837.246.771,00) |
| 236.020.900,00   | 258.819.000,00   | ( 22.798.100,00)  | ( 8,80) | Pendapatan Non Air                        | 1.840.922.806,00  | 2.925.780.000,00  | ( 1.084.857.194,00) |
| 0,00             | 6.957.500,00     | ( 6.957.500,00)   | -       | Pendapatan Sambungan Baru                 | 37.100.000,00     | 78.650.000,00     | ( 41.550.000,00)    |
| 69.880.000,00    | 30.750.000,00    | 39.130.000,00     | 127,25  | Pendapatan Penyambungan Kembali           | 589.450.000,00    | 361.850.000,00    | 227.600.000,00      |
| 65.445.000,00    | 58.430.000,00    | 7.015.000,00      | 12,00   | Pendapatan Denda                          | 762.045.000,00    | 687.525.000,00    | 74.520.000,00       |
| 0,00             | 30.750.000,00    | ( 30.750.000,00)  | -       | Pendapatan Denda Segel Meter              | 171.170.000,00    | 361.860.000,00    | ( 190.690.000,00)   |
| 0,00             | 500.000,00       | ( 500.000,00)     | -       | Biaya Findah Alamat                       | 0,00              | 6.000.000,00      | ( 6.000.000,00)     |
| 0,00             | 200.000,00       | ( 200.000,00)     | -       | Biaya Balik Nama Pelanggan                | 4.800.000,00      | 2.400.000,00      | 2.400.000,00        |
| 6.215.000,00     | 5.250.000,00     | 965.000,00        | 18,38   | Pendapatan Non Air Lainnya                | 114.017.500,00    | 63.000.000,00     | 51.017.500,00       |
| 377.560.900,00   | 391.656.500,00   | ( 14.095.600,00)  | ( 3,59) | Jumlah Pendapatan Non Air                 | 3.519.505.306,00  | 4.487.065.000,00  | ( 967.559.694,00)   |
| 0,00             | 0,00             | 0,00              | -       | Pendapatan Kemitraan                      | 0,00              | 0,00              | 0,00                |
| 0,00             | 0,00             | 0,00              | -       | Subsidi Pemda Kota                        | 0,00              | 0,00              | 0,00                |
| 0,00             | 0,00             | 0,00              | -       | Jumlah Pendapatan Kemitraan               | 0,00              | 0,00              | 0,00                |
| 4.965.174.750,00 | 5.019.313.041,00 | ( 54.138.291,00)  | ( 1,07) | Jumlah Pendapatan Usaha                   | 56.343.578.033,00 | 59.148.384.498,00 | ( 2.804.806.465,00) |
| 0,00             | 208.297.060,00   | ( 208.297.060,00) | -       | BIAYA LANGSUNG USAHA                      | 147.825.000,00    | 2.499.564.720,00  | ( 2.351.739.720,00) |
| 0,00             | 0,00             | 0,00              | -       | Biaya Operasi Sumber Air                  | 4.250.000,00      | 0,00              | 4.250.000,00        |
| 0,00             | 0,00             | 0,00              | -       | Biaya Tunjangan Dan Gaji                  | 0,00              | 0,00              | 0,00                |
| 0,00             | 0,00             | 0,00              | -       | Biaya Insentif/Kesepahateraan & Transport | 0,00              | 0,00              | 0,00                |
| 0,00             | 0,00             | 0,00              | -       | Biaya Pakai Dinas                         | 0,00              | 136.500.000,00    | ( 136.500.000,00)   |
| 0,00             | 0,00             | 0,00              | -       | Tunjangan Hari Raya                       | 0,00              | 596.594.120,00    | ( 596.594.120,00)   |
| 0,00             | 0,00             | 0,00              | -       | Bantuan Dan Sumbangan                     | 0,00              | 0,00              | 0,00                |



| BULAN INI        |                  |                     |          |                                                  | SAMPAI DENGAN BULAN INI |                   |                     |          |  |
|------------------|------------------|---------------------|----------|--------------------------------------------------|-------------------------|-------------------|---------------------|----------|--|
| REALISASI        | ANGGARAN         | LEBIH (KURANG)      | %        | U R A I A N                                      | REALISASI               | ANGGARAN          | LEBIH (KURANG)      | %        |  |
| 0,00             | 15.000.000,00    | ( 15.000.000,00)    | -        | Ata-elab Laboratorium                            | 0,00                    | 165.000.000,00    | ( 165.000.000,00)   | -        |  |
| 0,00             | 0,00             | 0,00                | -        | Penelitian pengolahan Lainnya                    | 3.295.000,00            | 15.000.000,00     | ( 11.705.000,00)    | ( 78,03) |  |
| 0,00             | 20.000.000,00    | ( 20.000.000,00)    | -        | Jumlah Biaya Pemeliharaan Pengolahan Air         | 3.595.000,00            | 210.000.000,00    | ( 206.405.000,00)   | ( 98,28) |  |
| 0,00             | 19.399.200,00    | ( 19.399.200,00)    | -        | Biaya Penyusutan Pengolahan Air                  | 252.172.738,42          | 232.664.991,00    | 19.507.747,42       | 8,38     |  |
| 0,00             | 19.399.200,00    | ( 19.399.200,00)    | -        | Biaya Penyel. Bangunan Pengolahan                | 252.172.738,42          | 232.664.991,00    | 19.507.747,42       | 8,38     |  |
|                  |                  |                     |          | Jumlah Biaya Penyusutan Pengolahan Air           |                         |                   |                     |          |  |
| 0,00             | 0,00             | 0,00                | -        | Biaya Operasi Transmisi Dan Distribusi           | 0,00                    | 0,00              | 0,00                | -        |  |
| 2.200.000,00     | 0,00             | 2.200.000,00        | -        | Biaya Gaji Dan Tunjangan                         | 10.850.000,00           | 0,00              | 10.850.000,00       | -        |  |
| 0,00             | 0,00             | 0,00                | -        | Biaya Insentif Keselamatan                       | 0,00                    | 0,00              | 0,00                | -        |  |
| 0,00             | 0,00             | 0,00                | -        | Tunjangan Hari Raya                              | 0,00                    | 0,00              | 0,00                | -        |  |
| 0,00             | 0,00             | 0,00                | -        | Bantuan Sumbangan                                | 0,00                    | 0,00              | 0,00                | -        |  |
| 0,00             | 2.500.000,00     | ( 2.500.000,00)     | -        | Pemakaian Bahan Perlengkapan                     | 107.611.950,00          | 30.000.000,00     | ( 30.000.000,00)    | -        |  |
| 0,00             | 4.500.000,00     | ( 4.500.000,00)     | -        | Shop, Pacul, Sray Dll                            | 51.000.000,00           | 51.000.000,00     | 56.611.950,00       | 111,00   |  |
| 9.356.800,00     | 11.136.000,00    | ( 1.779.200,00)     | ( 15,97) | Bm & Pelumas Kendaraan Dinas                     | 110.935.200,00          | 133.632.000,00    | ( 22.696.800,00)    | ( 16,88) |  |
| 0,00             | 3.000.000,00     | ( 3.000.000,00)     | -        | Rupa-rupa Biaya Operasi Transmisi Dan Distribusi | 3.646.000,00            | 33.000.000,00     | ( 29.354.000,00)    | ( 88,95) |  |
| 11.556.800,00    | 21.136.000,00    | ( 9.579.200,00)     | ( 45,32) | Jumlah Biaya Operasi Transmisi Dan Distribusi    | 233.043.150,00          | 247.632.000,00    | ( 14.588.850,00)    | ( 5,89)  |  |
| 0,00             | 0,00             | 0,00                | -        | Biaya Pemeliharaan Transmisi&distribusi          | 0,00                    | 0,00              | 0,00                | -        |  |
| 116.275.869,00   | 30.000.000,00    | 86.275.869,00       | 287,58   | Penel. Reservoir & Tangki-langi                  | 965.036.582,00          | 360.000.000,00    | 605.036.582,00      | 168,06   |  |
| 29.852.452,00    | 20.000.000,00    | 9.852.452,00        | 49,26    | Pemeliharaan Pipa Transmisi                      | 529.954.689,00          | 270.000.000,00    | 259.954.689,00      | 96,27    |  |
| 0,00             | 0,00             | 0,00                | -        | Penel. Insipompa                                 | 18.266.800,00           | 0,00              | 18.266.800,00       | -        |  |
| 0,00             | 10.000.000,00    | ( 10.000.000,00)    | -        | Penel. Meter Air                                 | 82.776.800,00           | 120.000.000,00    | ( 37.223.200,00)    | ( 31,01) |  |
| 0,00             | 50.000.000,00    | ( 50.000.000,00)    | -        | Penel. Water Meter Langgaran                     | 215.252.042,00          | 600.000.000,00    | ( 384.747.958,00)   | ( 64,12) |  |
| 0,00             | 0,00             | 0,00                | -        | Penel. penel. Jambatan Pipa                      | 0,00                    | 0,00              | 0,00                | -        |  |
| 13.981.275,00    | 25.000.000,00    | ( 11.018.725,00)    | ( 44,07) | Pemakaian Bahan Peralatan Gudang                 | 360.716.229,60          | 295.000.000,00    | 65.716.229,60       | 22,27    |  |
| 0,00             | 3.000.000,00     | ( 3.000.000,00)     | -        | Penel. Instalasi Transmisi Distribusi Lainnya    | 65.000,00               | 39.000.000,00     | ( 38.935.000,00)    | ( 99,83) |  |
| 160.109.596,00   | 138.000.000,00   | 22.109.596,00       | 16,02    | Jumlah Biaya Pemeliharaan Transmisi&distribusi   | 2.172.088.142,60        | 1.364.000.000,00  | 808.088.142,60      | 28,98    |  |
| 0,00             | 457.307.500,00   | ( 457.307.500,00)   | -        | Biaya Penyusutan Transmis & Distribusi           | 6.115.393.997,67        | 5.484.673.770,00  | 630.720.227,67      | 11,49    |  |
| 0,00             | 457.307.500,00   | ( 457.307.500,00)   | -        | Biaya Penyusutan Transmisi Dan Distribusi        | 6.115.393.997,67        | 5.484.673.770,00  | 630.720.227,67      | 11,49    |  |
| 1.764.021.079,00 | 3.111.249.112,00 | ( 1.347.228.033,00) | ( 43,30) | Jumlah Biaya Penyusutan Transmis & Distribusi    | 32.824.042.325,04       | 38.174.560.403,00 | ( 5.350.518.077,96) | ( 14,01) |  |
| 3.201.153.671,00 | 1.908.063.929,00 | ( 1.293.089.742,00) | ( 67,76) | Jumlah Biaya Langsung Usaha                      | 23.519.535.707,96       | 20.973.824.095,00 | ( 2.545.711.612,96) | ( 12,13) |  |
|                  |                  |                     |          | LABA (RUGI) KOTOR USAHA                          |                         |                   |                     |          |  |
|                  |                  |                     |          | BIAYA TIDAK LANGSUNG USAHA                       |                         |                   |                     |          |  |
|                  |                  |                     |          | Biaya Pegawai                                    |                         |                   |                     |          |  |
| 1.663.751.450,00 | 988.161.326,00   | 675.590.124,00      | 68,36    | Gaji & Tunjangan Administrasi Dan Umum           | 10.587.762.880,00       | 10.200.731.125,00 | 387.051.554,00      | 3,79     |  |
| 39.422.050,00    | 60.236.748,00    | ( 20.814.698,00)    | ( 34,55) | Gaji & Tunjangan Direksi                         | 210.330.560,00          | 767.077.724,00    | ( 576.747.074,00)   | ( 73,27) |  |
| 75.000.000,00    | 45.177.600,00    | 29.822.400,00       | 66,01    | Biaya Representasi Direksi                       | 300.000.000,00          | 542.131.200,00    | ( 242.131.200,00)   | ( 44,66) |  |

| BULAN INI                                   |                  |                   |          | SAMPAI DENGAN BULAN INI       |                   |                     |            |
|---------------------------------------------|------------------|-------------------|----------|-------------------------------|-------------------|---------------------|------------|
| REALISASI                                   | ANGGARAN         | LEBIH (KURANG)    | %        | REALISASI                     | ANGGARAN          | LEBIH (KURANG)      | %          |
| 0,00                                        | 0,00             |                   |          | 3.200.000,00                  | 120.000.000,00    | ( 116.800.000,00)   | ( 97,33)   |
| 102.097.101,00                              | 250.000.000,00   | ( 147.902.899,00) | ( 59,16) | 1.198.485.038,00              | 3.000.000.000,00  | ( 1.801.514.962,00) | ( 60,05)   |
| 10.869.310,00                               | 3.000.000,00     | 7.869.310,00      | ( 262,31 | 24.527.774,00                 | 36.000.000,00     | ( 11.472.226,00)    | ( 31,86)   |
| 208.000.000,00                              | 4.000.000,00     | 204.000.000,00    | 5.100,00 | 2.483.711.500,00              | 93.400.000,00     | 2.390.311.500,00    | ( 2.559,22 |
| 18.128.209,00                               | 27.050.000,00    | ( 8.921.791,00)   | ( 32,98) | 259.947.180,00                | 324.600.000,00    | ( 64.652.820,00)    | ( 19,91)   |
| 10.045.880,00                               | 10.045.880,00    |                   | -        | 1.182.973.820,00              | 1.232.370.747,00  | ( 49.396.927,00)    | ( 4,00)    |
| 17.810.000,00                               | 17.810.000,00    |                   | -        | 55.535.000,00                 | 0,00              | 55.535.000,00       | -          |
| 2.925.000,00                                | 0,00             | 2.925.000,00      | -        | 19.555.625,00                 | 262.500.000,00    | ( 242.944.375,00)   | ( 92,55)   |
| 4.923.520,00                                | 15.887.300,00    | ( 10.963.780,00)  | ( 69,00) | 181.397.890,00                | 218.977.300,00    | ( 37.579.410,00)    | ( 17,16)   |
| 0,00                                        | 3.000.000,00     | ( 3.000.000,00)   | -        | 41.430.200,00                 | 36.000.000,00     | 5.430.200,00        | 15,08      |
| 0,00                                        | 0,00             |                   | -        | 0,00                          | 0,00              | 0,00                | -          |
| 2.152.972.520,00                            | 1.396.512.974,00 | 756.459.546,00    | 54,16    | 16.548.877.357,00             | 16.853.788.097,00 | ( 304.910.740,00)   | ( 1,80)    |
| 8.355.500,00                                | 8.000.000,00     | 355.500,00        | 4,44     | 74.533.725,00                 | 91.000.000,00     | ( 16.466.275,00)    | ( 18,09)   |
| 1.536.000,00                                | 5.000.000,00     | ( 3.464.000,00)   | ( 69,28) | 13.932.200,00                 | 54.000.000,00     | ( 40.067.800,00)    | ( 74,19)   |
| 0,00                                        | 4.000.000,00     | ( 4.000.000,00)   | -        | 12.800.000,00                 | 51.000.000,00     | ( 38.200.000,00)    | ( 74,90)   |
| 13.735.000,00                               | 5.500.000,00     | 8.235.000,00      | 149,72   | 74.358.500,00                 | 69.000.000,00     | 5.358.500,00        | 7,76       |
| 10.896.554,00                               | 12.500.000,00    | ( 1.603.446,00)   | ( 12,82) | 130.884.760,00                | 150.000.000,00    | ( 19.115.240,00)    | ( 12,74)   |
| 5.000.000,00                                | 30.000.000,00    | ( 25.000.000,00)  | ( 83,33) | 169.263.400,00                | 360.000.000,00    | ( 190.736.600,00)   | ( 52,98)   |
| 0,00                                        | 0,00             |                   | -        | 200.000,00                    | 0,00              | 200.000,00          | -          |
| 101.000,00                                  | 1.000.000,00     | ( 899.000,00)     | ( 89,90) | 55.051.000,00                 | 12.000.000,00     | 43.051.000,00       | 358,75     |
| 5.206.650,00                                | 10.000.000,00    | ( 4.793.350,00)   | ( 47,93) | 79.094.748,00                 | 120.000.000,00    | ( 40.905.252,00)    | ( 34,08)   |
| 5.190.850,00                                | 7.000.000,00     | ( 1.809.150,00)   | ( 25,84) | 44.575.800,00                 | 90.000.000,00     | ( 45.424.200,00)    | ( 50,47)   |
| 493.500,00                                  | 3.000.000,00     | ( 2.506.500,00)   | ( 83,55) | 16.332.500,00                 | 36.000.000,00     | ( 19.667.500,00)    | ( 54,63)   |
| 0,00                                        | 0,00             |                   | -        | 581.900,00                    | 0,00              | 581.900,00          | -          |
| 7.358.000,00                                | 7.500.000,00     | ( 142.000,00)     | ( 1,89)  | 288.860.034,40                | 202.500.000,00    | 86.360.034,40       | 42,64      |
| 57.873.054,00                               | 93.500.000,00    | ( 35.626.946,00)  | ( 38,10) | 960.468.567,40                | 1.235.500.000,00  | ( 275.031.432,60)   | ( 22,26)   |
| 12.348.050,00                               | 10.343.200,00    | 2.004.850,00      | 19,38    | 134.125.150,00                | 124.118.400,00    | 10.006.750,00       | 8,06       |
| 0,00                                        | 4.500.000,00     | ( 4.500.000,00)   | -        | 47.710.140,00                 | 54.000.000,00     | ( 6.289.860,00)     | ( 11,64)   |
| 15.545.000,00                               | 14.180.000,00    | 1.365.000,00      | 9,62     | 118.525.000,00                | 170.160.000,00    | ( 51.635.000,00)    | ( 30,34)   |
| 7.156.897,00                                | 9.000.000,00     | ( 1.843.103,00)   | ( 20,47) | 156.091.303,00                | 108.000.000,00    | 48.091.303,00       | 44,52      |
| 4.095.000,00                                | 8.865.600,00     | ( 4.770.600,00)   | ( 53,81) | 50.165.000,00                 | 106.387.200,00    | ( 56.222.200,00)    | ( 52,84)   |
| 20.550.000,00                               | 5.000.000,00     | 15.550.000,00     | 311,00   | 66.977.200,00                 | 60.000.000,00     | 6.977.200,00        | 11,62      |
| 160.000,00                                  | 1.500.000,00     | ( 1.340.000,00)   | ( 89,33) | 3.703.000,00                  | 18.000.000,00     | ( 14.297.000,00)    | ( 79,42)   |
| 59.854.947,00                               | 53.388.800,00    | 6.466.147,00      | 12,11    | 577.296.793,00                | 640.665.600,00    | ( 63.368.807,00)    | ( 9,89)    |
| 0,00                                        | 12.500.000,00    | ( 12.500.000,00)  | -        | 0,00                          | 150.000.000,00    | ( 150.000.000,00)   | -          |
| URAIAN                                      |                  |                   |          | URAIAN                        |                   |                     |            |
| Tunjangan Panitia                           |                  |                   |          | Biaya Kantor                  |                   |                     |            |
| Biaya Imbalan Pasca Kerja                   |                  |                   |          | Biaya Pos & Meterai           |                   |                     |            |
| Pph 21 Karyawan Beban Perusahaan            |                  |                   |          | Biaya Koordinasi              |                   |                     |            |
| Insentif/kesejahteraan Karyawan & Transport |                  |                   |          | Biaya Rapat & Tamu            |                   |                     |            |
| Biaya Pengobatan                            |                  |                   |          | Biaya Tepon Teleg. & Telegram |                   |                     |            |
| Tunjangan Hari Raya                         |                  |                   |          | Perengkapan Komputer          |                   |                     |            |
| Pembinaan Karyawan / Pakaien Olahraga       |                  |                   |          | Barang Cetak                  |                   |                     |            |
| Pakaian Dinas                               |                  |                   |          | Folio Copy                    |                   |                     |            |
| Bantuan Dan Sumbangan                       |                  |                   |          | Biaya Alik                    |                   |                     |            |
| Pendidikan Dan Latihan                      |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Rupa-rupa Biaya Pegawai/Insentif Ramadan    |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Penelitian Dan Pengembangan           |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Promosi                               |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Pengal.penerbitan Rek.                |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Perc. Form Dan Penindakan Langganan   |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Operasional Mobil Tangky              |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Penagihan Rekening Air Tni & Poli     |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Pembacaan Meter                       |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Penelitian Dan Pengembangan           |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Rupa-rupa Biaya Langganan                   |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |
| Biaya Survey & Penelitian Bidang Teknik     |                  |                   |          | Jumlah Biaya Kantor           |                   |                     |            |



Diperiksa Oleh  
KAB/KG. ADMINISTRASI,  
BASRI BADUISER, S.SOS



Ternate, 31 Desember 2019  
Disusun Oleh  
KASIE KUANGAN,  
RUSNI SOMADAR, S.IP

| BULAN INI        |                   |                |           | URAIAN                                    |                   |                     |                     | SAMPAI DENGAN BULAN INI |                     |                     |           |
|------------------|-------------------|----------------|-----------|-------------------------------------------|-------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|-----------|
| REALISASI        | ANGGARAN          | LEBIH (KURANG) | %         | REALISASI                                 | ANGGARAN          | LEBIH (KURANG)      | %                   | REALISASI               | ANGGARAN            | LEBIH (KURANG)      | %         |
| 2.445.000,00     | 15.000.000,00     | 0,00           | ( 83,70)  | Rupa-rupa Biaya Umum                      | 61.583.014,00     | 180.000.000,00      | ( 118.416.986,00)   | 256.373.227,00          | 197.200.000,00      | 59.173.227,00       | ( 13,17)  |
| 0,00             | 0,00              | 0,00           | -         | Biaya Amortisasi Aktiva Tak Berwujud      | 0,00              | 0,00                | 0,00                | 0,00                    | 0,00                | 0,00                | -         |
| 0,00             | 10.553.700,00     | 0,00           | -         | Beban Penyusutan                          | 135.685.706,30    | 126.571.875,00      | 9.113.831,30        | 7.20                    | 9.113.831,30        | 126.571.875,00      | 7,20      |
| 0,00             | 20.734.100,00     | 0,00           | -         | By. Penyul. Peralatan Dan Perengkekapan   | 306.522.153,76    | 248.670.629,00      | 57.851.524,76       | 23,26                   | 57.851.524,76       | 248.670.629,00      | 23,26     |
| 0,00             | 40.334.200,00     | 0,00           | -         | By. Penyul. Kendaraan Dan Alat Angkutan   | 503.621.475,98    | 483.746.399,00      | 19.875.076,98       | 4,10                    | 19.875.076,98       | 483.746.399,00      | 4,10      |
| 0,00             | 39.665.600,00     | 0,00           | -         | By. Penyul. Inventaris Dan Perabot Kantor | 653.134.563,83    | 475.723.255,00      | 177.411.308,83      | 37,29                   | 177.411.308,83      | 475.723.255,00      | 37,29     |
| 0,00             | 111.287.600,00    | 0,00           | -         | Jumlah Beban Penyusutan                   | 1.598.963.899,87  | 1.334.712.158,00    | 264.251.741,87      | 19,79                   | 264.251.741,87      | 1.334.712.158,00    | 19,79     |
| 2.585.239.948,00 | 2.079.868.041,00  | 0,00           | 24,29     | Jumlah Biaya Tidak Langsung Usaha         | 22.573.248.674,27 | 23.955.123.192,00   | ( 1.381.874.517,73) | ( 5,76)                 | ( 1.381.874.517,73) | 23.955.123.192,00   | ( 5,76)   |
| 615.913.723,00   | ( 171.804.112,00) | 0,00           | 458,49    | LABA (RUGI) USAHA                         | 946.287.033,69    | ( 2.981.299.097,00) | ( 3.927.586.130,69) | 131,74                  | ( 3.927.586.130,69) | 946.287.033,69      | 131,74    |
| 0,00             | 2.474.530,00      | 0,00           | -         | PENDAPATAN DAN BEBAN LAIN-LAIN            | 30.925.527,37     | 15.264.700,00       | 15.660.827,37       | 102,59                  | 15.660.827,37       | 15.264.700,00       | 102,59    |
| 0,00             | 2.474.530,00      | 0,00           | -         | Pendapatan Di Luar Usaha                  | 30.925.527,37     | 15.264.700,00       | 15.660.827,37       | 102,59                  | 15.660.827,37       | 15.264.700,00       | 102,59    |
| 0,00             | 2.474.530,00      | 0,00           | -         | Jumlah Pendapatan Di Luar Usaha           | 30.925.527,37     | 15.264.700,00       | 15.660.827,37       | 102,59                  | 15.660.827,37       | 15.264.700,00       | 102,59    |
| 0,00             | 400.000,00        | 0,00           | -         | Beban Pajak                               | 0,00              | 4.800.000,00        | ( 4.800.000,00)     | -                       | ( 4.800.000,00)     | 4.800.000,00        | -         |
| 0,00             | 400.000,00        | 0,00           | -         | Biaya Lain Lain                           | 0,00              | 4.800.000,00        | ( 4.800.000,00)     | -                       | ( 4.800.000,00)     | 4.800.000,00        | -         |
| 0,00             | 0,00              | 0,00           | -         | Biaya Bank                                | ( 726.000,00)     | 0,00                | ( 726.000,00)       | -                       | ( 726.000,00)       | 0,00                | -         |
| 0,00             | 0,00              | 0,00           | -         | Rupa-rupa Pajak Lainnya                   | ( 286.500,00)     | 0,00                | ( 286.500,00)       | -                       | ( 286.500,00)       | 0,00                | -         |
| 0,00             | ( 400.000,00)     | 0,00           | -         | Jumlah Beban Pajak                        | ( 1.012.500,00)   | ( 4.800.000,00)     | 3.787.500,00        | ( 78,90)                | 3.787.500,00        | ( 4.800.000,00)     | ( 78,90)  |
| 0,00             | 2.074.530,00      | 0,00           | -         | Jumlah Pendapatan Dan Beban Lain-lain     | 29.913.027,37     | 10.464.700,00       | 19.448.327,37       | 185,84                  | 19.448.327,37       | 10.464.700,00       | 185,84    |
| 615.913.723,00   | ( 169.729.582,00) | 0,00           | ( 462,87) | LABA (RUGI) SEBELUM PAJAK PENGHASILAN     | 976.200.061,06    | ( 2.970.834.397,00) | 3.947.034.458,06    | ( 132,85)               | 3.947.034.458,06    | ( 2.970.834.397,00) | ( 132,85) |